# Workplace Investigations

## **Contributing Editors**

Phil Linnard at Slaughter and May Clare Fletcher at Slaughter and May

## 24. What next steps are available to the employer?



Italy

Author: *Giovanni Muzina*, *Arianna Colombo* at BonelliErede

Upon completion of the investigation, the employer – if misconduct by the employee emerges – may bring disciplinary action against him or her (which may be either dismissal or a "conservative" measure such as an oral or written warning, a fine, or a suspension, within the limits provided under the law and possibly the applicable NCBA).

If a criminal offence by the employee emerges, the employer may also decide to report the crime to the public authorities (see question 25).

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## Spain

Author: Sergio Ponce, Daniel Cerrutti at Uría Menéndez

After the conclusion of the enquiry, a company may choose to:

- · close the investigation without taking any additional action; or
- adopt disciplinary measures against the employee.

These could range from a verbal or written warning to the suspension of work and pay for a set period. Disciplinary dismissals are also possible, but they are reserved for very serious offences.

Note that any disciplinary measure will have to follow the procedures that might be established in the applicable collective bargaining agreement, such as informing employee representatives or following a grievance procedure before adopting the measure.

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Author: Laura Widmer, Sandra Schaffner

at Bär & Karrer

If the investigation uncovers misconduct, the question arises as to what steps should be taken. Of course, the severity of the misconduct and the damage caused play a significant role. Furthermore, it must be noted that the cooperation of the employee concerned may be of decisive importance for the outcome of the investigation. The possibilities are numerous, ranging, for example, from preventive measures to criminal complaints.[1]

If individual disciplinary actions are necessary, these may range from warnings to ordinary or immediate termination of employment.

[1] David Rosenthal et al., Praxishandbuch für interne Untersuchungen und eDiscovery, Release 1.01, Zürich/Bern 2021, p. 180 et seq.

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#### Contributors



### Italy

Giovanni Muzina Arianna Colombo *BonelliErede* 



## Spain

Sergio Ponce Daniel Cerrutti *Uría Menéndez* 



### Switzerland

Laura Widmer Sandra Schaffner *Bär & Karrer* 

www.internationalemploymentlawyer.com